

Membership and attendance at Directors meetings are as follows:

Director	Appointed	Resigned	Role	2018/19 Academic year attendance	2017/18 Academic year attendance
Mr D Elkington	3 November 2016		Appointed by the members	2 out of 3	4 out of 5
Mr T Elmer	26 July 2012		Appointed by the members	3 out of 3	5 out of 5
Mrs J Gale	22 September 2015		Appointed by the members	3 out of 3	4 out of 5
Mr J McGarel	26 July 2012		Appointed by the members	3 out of 3	3 out of 5
Mr C Penney	11 February 2016		Appointed by the members	3 out of 3	5 out of 5
Mrs C Shephard	26 July 2012		Appointed by the members	3 out of 3	5 out of 5
Mrs J Wrigglesworth	20 March 2017		Appointed by the members	2 out of 3	4 out of 5

Membership and attendance at the Finance and Audit committee meetings are as follows:

Director	2018/19 Academic year attendance	2017/18 Academic year attendance
Mr S Coleman	1 out of 2	2 out of 3
Mr D Elkington	2 out of 2	2 out of 3
Mr T Elmer	2 out of 2	3 out of 3
Mr C Penney	2 out of 2	3 out of 3
Mr A Reed	2 out of 2	3 out of 3

Membership and attendance at the Pay and Performance committee meetings are as follows:

Director	2018/19 Academic year attendance	2017/18 Academic year attendance
Mr T Elmer	1 out of 1	1 out of 1
Mr C Penney	1 out of 1	1 out of 1
Mrs C Shephard	1 out of 1	1 out of 1

Membership and attendance at the Estates committee meetings are as follows:

Director	2018/19 Academic year attendance	2017/18 Academic year attendance
Mr D Elkington	0 out of 1	1 out of 2
Mr C Penney	1 out of 1	2 out of 2
Mrs J Wrigglesworth	1 out of 1	2 out of 2

Membership and attendance at the Standards committee meetings are as follows:

Director	2018/19 Academic year attendance	2017/18 Academic year attendance
Mrs J Barkham	1 out of 2	1 out of 1
Mrs J Gale	2 out of 2	1 out of 1
Mrs C Shephard	2 out of 2	1 out of 1